

# REDUCING RISK THROUGH PSM PERSPECTIVE

**Richard G. Suter**



# 3 Key Takeaways

- Identifying the hazards
- Reduce your risk
- Improve Safety  
Management/ Culture

# PSM focuses on Catastrophic Accidents



**0 Accidents**

**“Keep you safe!”**

# OSHA CFR 29 1910.119 - PSM

- (c) Employee Participation
- (d) Process Safety Information
- (e) Process Hazards Analysis
- (f) Operating Procedures
- (g) Training
- (h) Contractors
- (i) Pre-Startup Review
- (j) Mechanical Integrity
- (k) Hot Work Permit
- (l) Management of Change
- (m) Incident Investigation
- (n) Emergency Response
- (o) Compliance Audits
- (p) Trade Secrets



What is the greatest  
risk you face each  
day?



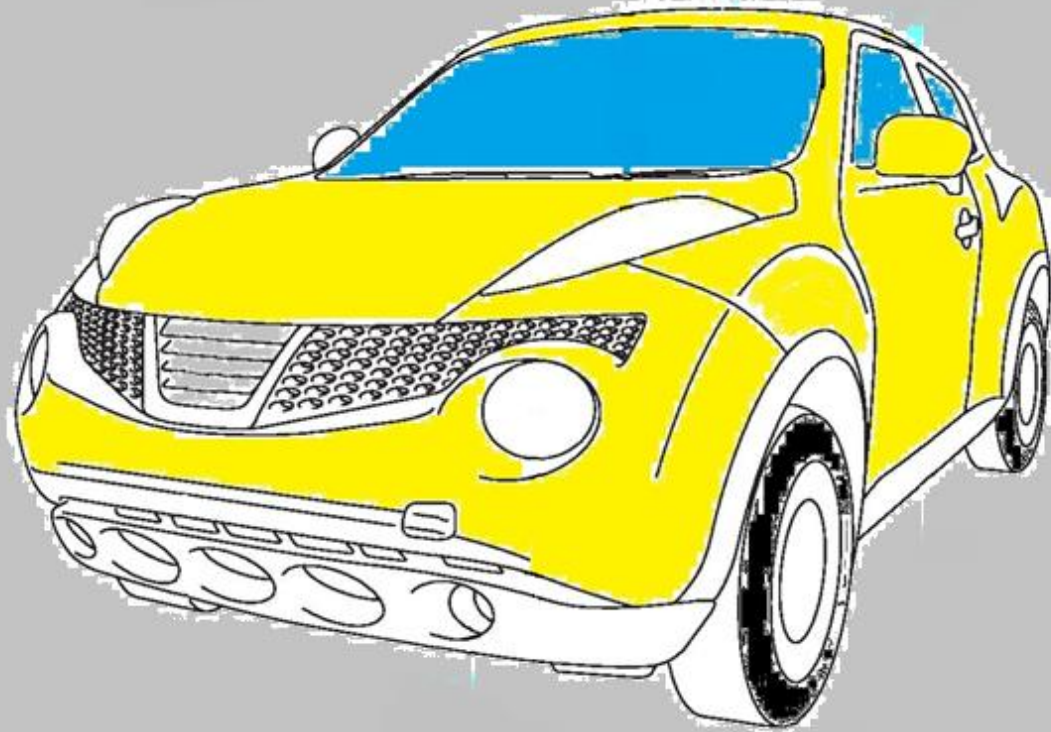
Vehicle Accidents – 40%

Falls, slips, trips – 17%

Contact with objects – 14%

PSM Related – 12%

# Hazards of the Process



High speed

Mechanical  
Malfunctions

Human Error

Human Factors



# Evaluating the hazards

- Hazard is different from risk
- Risk includes the probability that a hazard will happen



# Evaluating the hazards

- Assessment needs to include mitigation
- Take it to the worst case:
  - “It can’t happen here” is not true if you can say “it can happen somewhere”

**The most dangerous phrase in PSM is  
“we have always done it this way”**

# Encyclopedia of Hazards

- If you have identified the hazard, you can implement safeguards
- The hazard study should list all the ways the system can go wrong

**Not knowing what you don't know gets you in trouble**

# EXAMPLES

- Injuries from Crashes
  - Led to seat belts, air bags
- Sliding out of Control
  - Led to anti-lock brakes
- Unintended Acceleration

# CAPTURE INDUSTRY INCIDENTS

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**NO TEXTING  
WHILE DRIVING**



- Like an encyclopedia, the PHA contains the learnings from the past
- You shouldn't have to experience a hazardous situation to learn from it or respond to it

is a text message

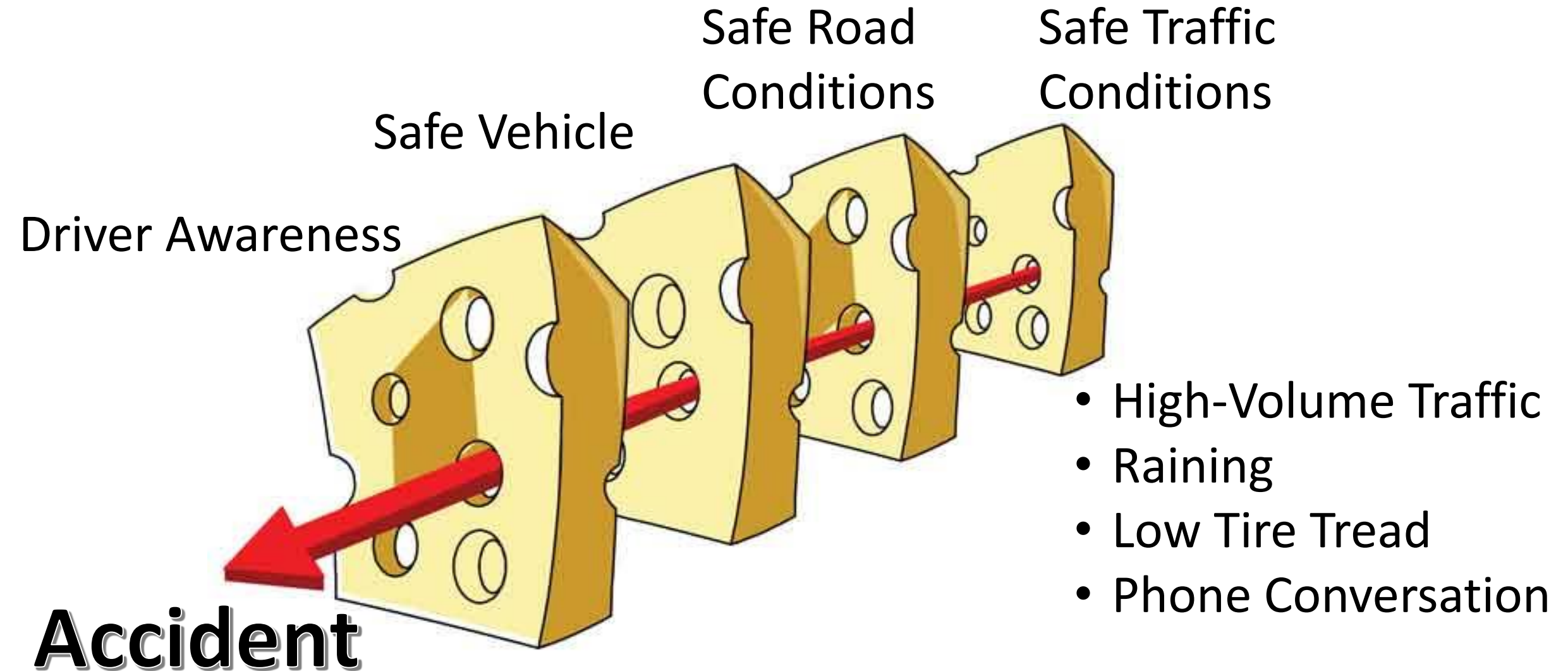
WORTH

someone's

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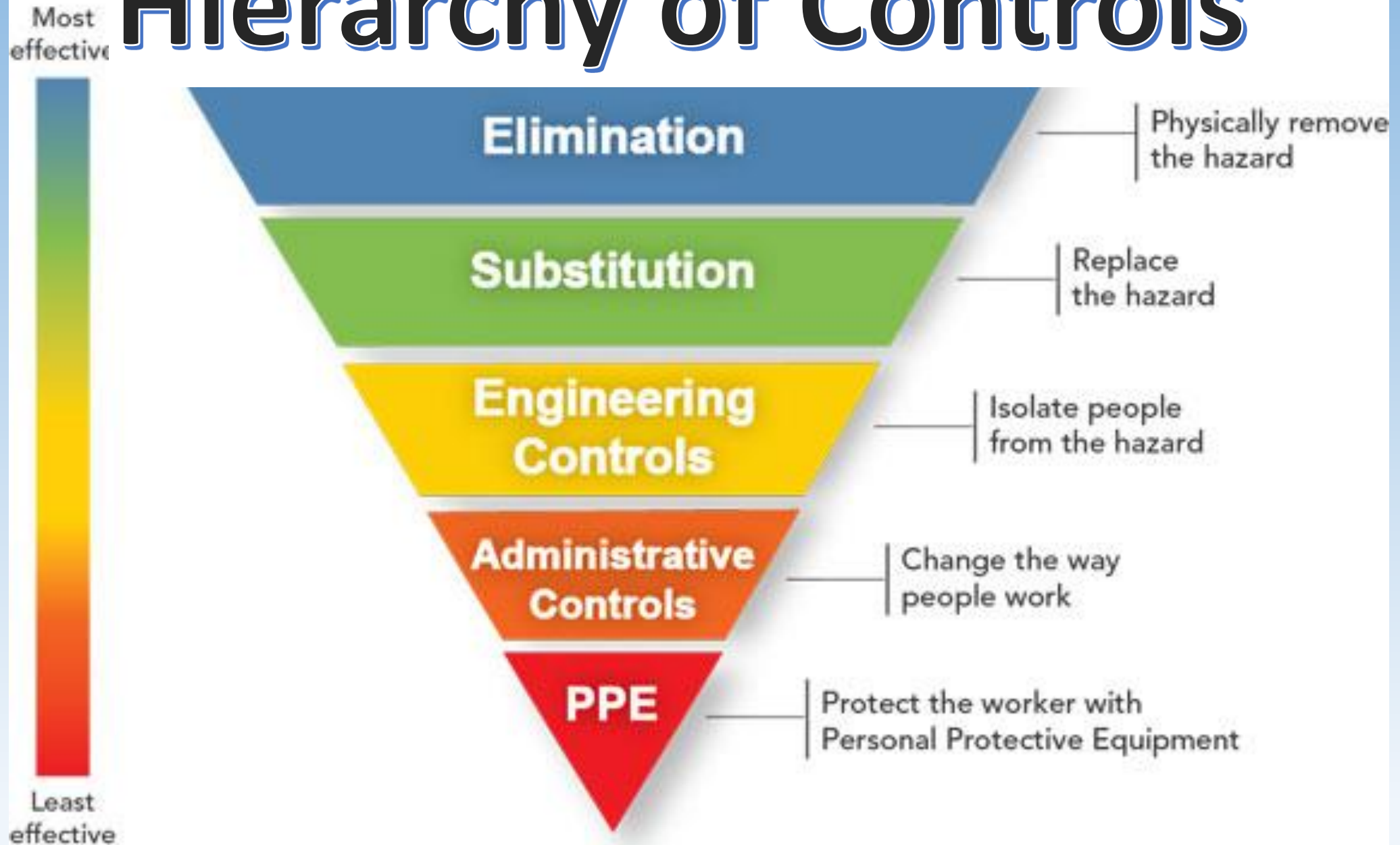
# Lining Up Risks!!!







# Hierarchy of Controls





# Training

# To Get Kansas Driver License

**Tests required:**

**Vision**

**Written**

**Drive**

***OR* certificate of completion from driver education.**

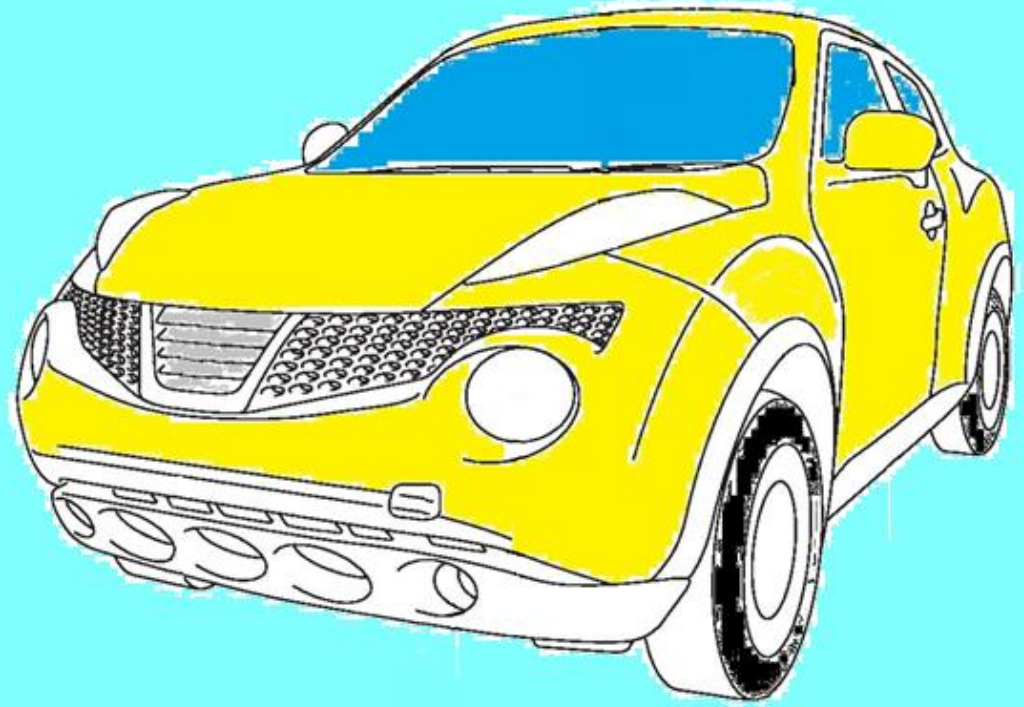
**Instruction permit required: Yes - held 1 year**

**50 hour affidavit required**









# Emergency Operations

OF THE POTENTIAL RESPONSES TO MY BRAKES' FAILURE, I DID NOT CHOOSE THE BEST.



# **5 Rules of Defensive Driving**

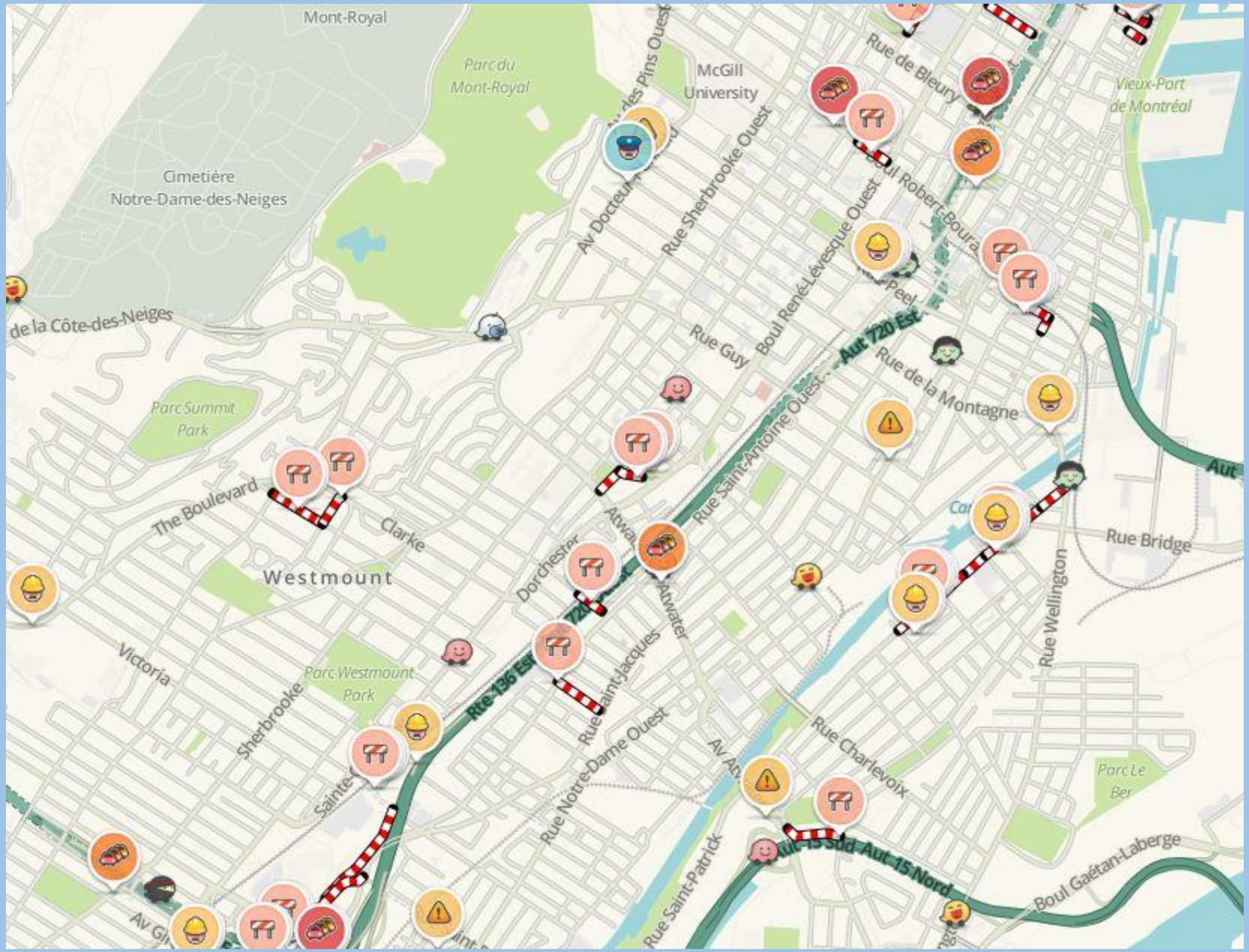
**1.Look up ahead**

**2.Be aware of blind spots**

**3.Slow down at all intersections**

**4.Maintain a safe following distance**

**5.Minimize all distractions**





# Management of Change





# New Technology

- Highly integrated systems
- Spurious trips
- More automated



Normal accidents are a part of our relationship with technology. They are going to be a part of our relationship with driverless cars. That doesn't mean driverless cars are bad. Again, so far statistics show they're safer than humans. But complex systems will never be safe. You can't engineer away the risk. And that fact needs to be part of the conversation.

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[richard@rgspsm.com](mailto:richard@rgspsm.com)

